



FY 20 Year End,
FY 21 Amendment,
FY 22 Budget Discussion
with Board of Supervisors

October 13, 2020



Congratulations!

- Scott County recently notified of earning the GFOA award for excellence for the 2019 CAFR and 2019 PAFR
 - 33rd year CAFR
 - 4th Year PAFR



Agenda

1. Revenue / Expenditure FY 20 Summary and Analysis
2. Fund Balance Discussion
3. Budget issues for FY 21 Amendment



Future Budget Issues for FY 22 Budget or FY 21 Amendment

Mission:

Scott County Government

Is dedicated to Protecting, Strengthening and Enriching
Our Community by delivering Quality Services and
Providing Leadership with P.R.I.D.E



Future Budget Issues for FY 22 Budget or FY 21 Amendment

Vision 2032

Scott County is a GREAT PLACE TO LIVE and a GREAT Place for BUSINESS

Scott County 2032 is a SAFE COMMUNITY, a HEALTHY COMMUNITY, and a LIVEABLE COMMUNITY FOR ALL



Future Budget Issues for FY 22 Budget or FY 21 Amendment

County-Wide Goals 2022

Financially Responsible County Government

Local and Regional Economic Growth

High Performing Organization = Exceptional County Services

Great Place to Live

Department Goals, Outcomes, Tasks



FY 20 Revenue Analysis – All Governmental Funds

	Change from Prior Year	Change from Original Budget
Property Tax and Penalties	\$ 1,847,647	\$ (845,693)
Other Taxes / TIF	593,766	441,040
Intergovernmental	623,375	993,862
Licenses and Permits	111,867	20,443
Charges for Services	(419,093)	(607,619)
Use of Property and Money	(260,273)	(1,325)
Fines, Forfeitures and Misc.	<u>58,576</u>	<u>268,653</u>
Subtotal	<u>2,555,865</u>	<u>269,361</u>
Other Financing Sources	<u>(291,857)</u>	<u>(10,000)</u>
Total Revenue Increase	<u>\$ 2,264,008</u>	<u>\$259,361</u>

Budget and Planning

Impact: The County's Governmental Funds Revenue increased from prior year, \$2.6M, but was on target on whole from the original budget of the county, \$276 K.

The positive original budget variance is derived from increased intergovernmental revenues.



General Fund Summary

	Original Budget	Amended Budget	Actual
Revenues	\$64,707,597	\$64,687,006	\$64,967,259
Expenditures	(61,029,067)	(64,140,908)	(59,581,699)
Net Transfers and other sources / uses	<u>(3,898,830)</u>	<u>(4,772,810)</u>	<u>(4,031,270)</u>
Change	(220,000)	(4,226,712)	1,354,290
Beginning Fund Balance	<u>11,448,029</u>	<u>13,584,085</u>	<u>13,584,085</u>
Ending Fund Balance	<u>\$11,228,029</u>	<u>\$ 9,357,373</u>	<u>\$14,938,375</u>

Revenues were \$280,253 over budget, or 100.4% of Amended Budget.
 Expenditures were \$4,559,209 under budget, or 92.9% of Amended Budget.



FY 20 Revenue Analysis – General Fund

	Change from Prior	Change from Original Budget
Property Tax	\$ 1,954,697	\$ (25,061)
Other Taxes / TIF	68,771	(305,030)
Intergovernmental	(209,974)	490,267
Licenses and Permits	38,754	(12,808)
Charges for Services	(361,537)	(108,116)
Use of Property and Money	436,415	164,592
Fines, Forfeitures and Misc.	<u>92,878</u>	<u>261,718</u>
Total Revenue Increase	<u>\$ 2,020,004</u>	<u>\$ 465,562</u>

Budget and Planning Impact: The County's General Fund Revenue increased from prior year, \$2.0M, but was on target on whole from the original budget of the fund, \$466 K.

The positive original budget variance is derived from increased intergovernmental revenues.

FY 20 – Salary and Benefit Detail Analysis – General Fund

Object	Dollar Variance from Original Budget	Dollar Variance from Amended Budget
Salaries	\$ 286,515	\$ 825,674
Taxes / Retirement / Bonus / Other	201,971	415,895
Health Benefits	<u>357,783</u>	<u>420,511</u>
Personnel Services	<u>\$ 846,269</u>	<u>\$ 1,662,080</u>

Salary and Benefits

represent 65% of General Fund Expenditure Budget. Actual expenditures were 98.1% expended of original and 96.35% of amended budget.

FY 20 – Significant General Fund Budget Variances

Object	Dollar Variance from Original	Dollar Variance from Amended
Line Items Under \$100,000 Savings <small>(75 / 79 Accounts- \$10,367 / \$14,070 average per account)</small>	\$ 777,586	\$ 1,111,559
Contingency	197,000	696,998
Service Contracts	566,005	153,355
Professional Services	-	141,564
Utilities	198,099	198,004
Contribution to Agencies	133,657	-
Maintenance	(218,027)	-
Extradition of Prisoners	(422,076)	-
Subrecipient – Reimbursable Allotment	(285,014)	776,792
Other Improvements (capital)	(117,477)	-
Workers Comp	<u>(116,934)</u>	<u>-</u>
Subtotal	<u><u>\$ 712,819</u></u>	<u><u>\$3,078,272</u></u>
All Departments	24 G/L Accounts over budget	10 G/L Accounts over budget

Capital, Purchased Services and Supplies represent 35% of General Fund Expenditure Budget. Actual expenditures were 96.8% expended of original and 87.2% of amended budget.

General Fund Balance Components

Account	2020 Amount	2020 %		2019 Amount	2019 %
Restricted	625,764	4.19%		637,475	4.69%
Nonspendable	19,299	0.13%		127,289	0.94%
Assigned	2,376,976	15.91%		1,461,757	10.76%
Unassigned	<u>11,916,335</u>	<u>79.77%</u>		<u>11,354,229</u>	<u>83.61%</u>
Total	<u>\$ 14,938,374</u>	<u>100.00%</u>		<u>\$ 13,580,750</u>	<u>100.00%</u>

Any change in restricted equity is recommended to be offset by assigned fund balance.

Any change in total fund balance equity is recommended to be offset by assigned fund balance.



Assignment of Fund Balance

Account	2020 Amount
Liability Claims	\$ 348,036
Strategic Plan Elements	130,000
Health Insurance	-
Capital Projects	<u>1,898,940</u>
Total	<u>\$ 2,376,976</u>

- Strategic Planning Elements: Lead Abatement Project; Park View study



Mental Health Funding

- SF 504 and HF2456 placed numerous restrictions and goals on the County and the Region.
 - 40% Fund Balance for Region and individual counties by 2022
 - Numerous new Core Services / Child Services
 - If over funded the cash flow reduction will be deducted from maximum levy in 2024
 - Now required to budget transfers to fiscal agent.



Mental Health Funding

	FY 2019	FY 2020	FY 2021
Tax Levy Revenue Capacity	\$4,112,052	\$5,308,750	\$5,333,651
Scott County Expenditures (no transfer)	\$4,751,974	\$4,029,487	\$4,144,015
Allocated Combined Expenditures	\$7,223,954	\$5,985,518	\$6,287,083*
	FY 19 Actual	FY 20	FY 21 YTD (8/31)
County Fund Balance	\$531,297	\$741,139	\$350,399
Allocated Fund Balance	\$464,655 / 32.4% Ownership	\$148,309 / 39.1% Ownership	\$205,116 / 40.1% Ownership
Fund Balance %	14%	15%	9%

* Estimated

County MH fund levy is at maximum allowable levy.

County is increasing relative share of net ownership within region.

County fund balance is still below 20% fund balance. This is limited reserve funds held by the county for services.

Capital Fund

- Capital Funds Equity

	FY 20 Projected	FY 20 Actual
General CIP	\$3,757,012	\$5,710,702
Bond Issuance	5,141,906	9,264,030
Vehicle	299,609	146,729
Conservation CIP	739,226	1,084,399
Conservation Equipment	<u>671,283</u>	<u>772,969</u>
Total	\$9,870,353	\$16,978,829

Capital Fund Balance is 55% restricted to SECC Radio and Tower Project. General CIP and Vehicle sub-funds are for FY 20-25 Capital Plan.

Funding is reliant on property tax support, gambling taxes and intergovernmental grants.

- Variance due to SECC Radio Tower progression; project savings (actual); set asides for progress as of Budget Amendment February 2020; delays of certain projects.

Budget Issues for FY 21 or FY 22 Budgets

FY 21 Amendments:	
COVID-19	
Mental Health Services	Capital requests
Organization changes	Local Option Sales Tax
Inflation	Jail / Juvenile population / service adjustments
Strategic Plan Efforts	Unfunded mandates
Backfill dollars from state	Conservation services / revenues



Upcoming

- Next meeting – 10/15/20 – Board Meeting
 - Review current economic indicators
 - Identification of Board Goals outside of strategic plan
 - Identification of Departmental Budget Guidelines
 - Budget Schedule