



FY 21 Year End,  
FY 22 Amendment,  
FY 23 Budget Discussion  
with Board of Supervisors

October 12, 2021



# Congratulations!

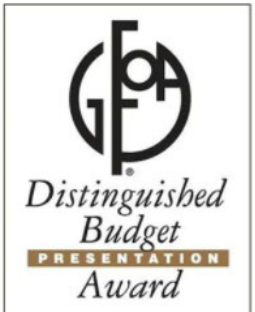
- Scott County recently notified of earning the GFOA Triple Crown award for excellence for the 2019 ACFR, 2019 PAFR, and 2019 Budget.



33 Years  
2019;  
2020  
Submitted



4 Years  
2019;  
2020  
Submitted



26 Years  
2021;  
2022  
Submitted



# Agenda

1. Revenue / Expenditure FY 21 Summary and Analysis
2. Fund Balance Discussion
3. Budget issues for FY 22 Amendment



# Future Budget Issues for FY 23 Budget or FY 22 Amendment

## **Mission:**

Scott County Government

Is dedicated to Protecting, Strengthening and Enriching  
Our Community by delivering Quality Services and  
Providing Leadership with P.R.I.D.E



# Future Budget Issues for FY 23 Budget or FY 22 Amendment

## **Vision 2032**

Scott County is a GREAT PLACE TO LIVE and a GREAT Place for  
BUSINESS

Scott County 2032 is a SAFE COMMUNITY, a HEALTHY  
COMMUNITY, and a LIVEABLE COMMUNITY FOR ALL



# Future Budget Issues for FY 23 Budget or FY 22 Amendment

## **County-Wide Goals 2023**

Financially Responsible County Government

Local and Regional Economic Growth

High Performing Organization = Exceptional County Services

Great Place to Live

## **Department Goals, Outcomes, Tasks**



# FY 21 Revenue Analysis – All Governmental Funds

	2021 Actual	Change from Prior Year	Change from Original Budget
Property Tax and Penalties	\$58,742,180	\$ 5,414,985	\$ 665,959
Other Taxes / TIF	8,322,232	787,727	918,908
Intergovernmental	17,576,015	4,093,415	5,597,932
Licenses and Permits	1,068,705	194,913	272,410
Charges for Services	7,343,674	1,623,280	848,127
Use of Property and Money	314,099	(852,388)	(867,080)
Fines, Forfeitures and Misc.	<u>1,784,110</u>	<u>346,973</u>	<u>612,785</u>
Subtotal	<u>95,151,015</u>	<u>11,608,905</u>	<u>8,049,041</u>
Other Financing Sources	<u>16,502,886</u>	<u>(13,310,915)</u>	<u>1,933,143</u>
Total Revenue Increase	<u>\$111,653,901</u>	<u>\$ (1,702,010)</u>	<u>\$ 9,982,184</u>

## **Budget and Planning Impact:**

The County's Governmental Funds operating revenues increased from prior year, about \$3.6 M was planned

The positive original budget variance is derived from increased intergovernmental revenues and rebounds of general revenues.



# General Fund Summary

	Original Budget	Amended Budget	2021 Actual
Revenues	\$67,870,812	\$74,265,647	\$75,324,958
Expenditures	(63,855,812)	(68,598,733)	(62,627,340)
Net Transfers and other sources / uses	<u>(4,145,000)</u>	<u>(6,096,035)</u>	<u>(6,436,947)</u>
Change	(130,000)	(429,122)	6,260,671
Beginning Fund Balance	<u>12,951,609</u>	<u>14,938,375</u>	<u>14,938,375</u>
Ending Fund Balance	<u>\$12,821,609</u>	<u>\$ 14,509,253</u>	<u>\$21,199,046</u>

Revenues were \$1,059,311 over amended budget, or 101.4% of Amended Budget.  
 Expenditures were \$5,326,350 under budget, or 92.2% of Amended Budget.





# FY 21 Revenue Analysis – General Fund

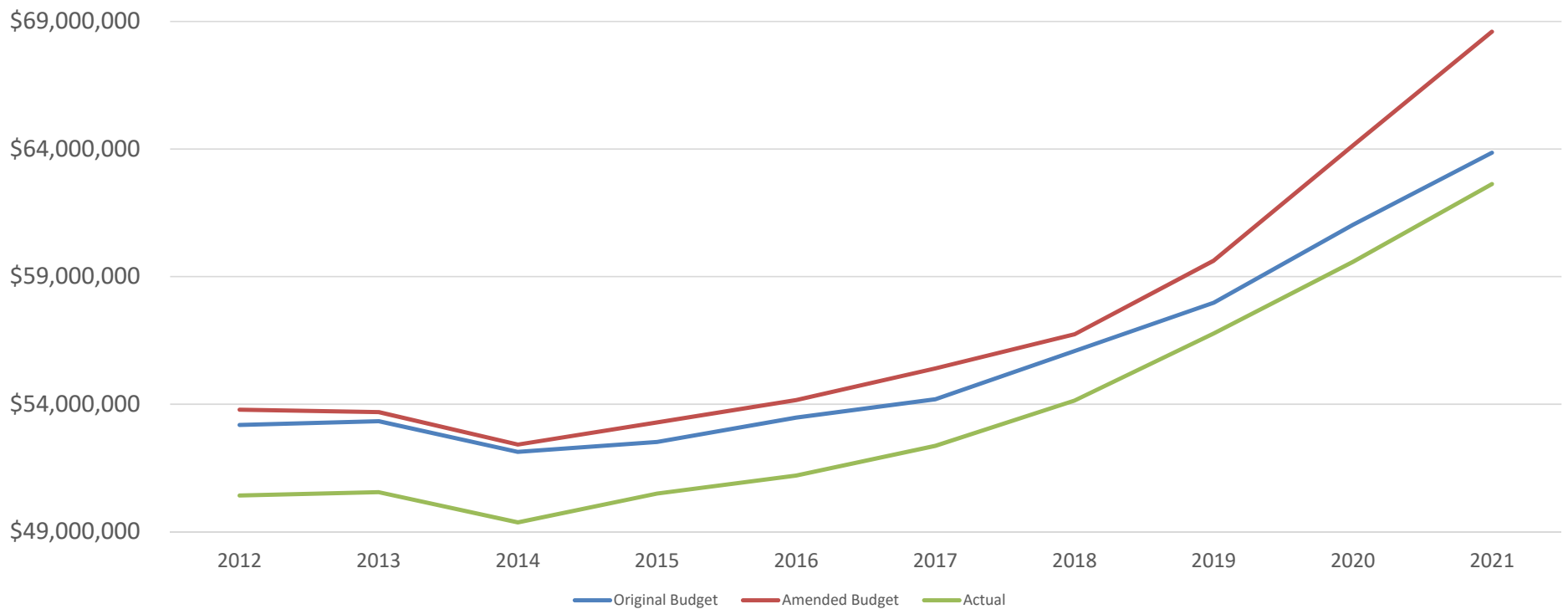
	2020 Actual	2021 Original Budget	2021 Actual	Change from Prior	Change from Original Budget
Property Tax	\$43,653,821	\$47,082,143	<b>\$47,762,358</b>	\$ 4,108,537	\$ 680,215
Other Taxes / TIF	6,635,546	6,385,858	<b>7,076,367</b>	440,821	690,509
Intergovernmental	6,607,788	5,765,138	<b>10,499,680</b>	3,891,892	4,734,542
Licenses and Permits	823,089	766,295	<b>1,034,580</b>	211,491	268,285
Charges for Services	5,439,853	6,029,582	<b>7,205,251</b>	1,765,398	1,175,669
Use of Property and Money	754,773	891,099	<b>251,567</b>	(503,206)	(639,532)
Fines, Forfeitures and Misc.	<u>1,052,388</u>	<u>940,697</u>	<b><u>1,475,155</u></b>	<u>422,767</u>	<u>534,458</u>
Total Revenue Increase	<u>\$64,967,259</u>	<u>\$67,860,812</u>	<b><u>\$75,304,958</u></b>	<u>\$ 10,337,700</u>	<u>\$ 7,444,146</u>

# Expenditures – General Fund

	Original Budget	Amended Budget	2021 Actual	% Expended Final Budget
Salaries	\$29,236,549	\$30,238,668	<b>\$28,607,775</b>	94.6%
Benefits	12,153,957	12,357,283	<b>11,434,188</b>	92.5%
Capital Outlay	171,800	166,800	<b>161,578</b>	96.9%
Purchase Services & Expenses	20,290,602	23,597,979	<b>20,493,405</b>	86.8%
Supplies & Materials	<u>2,002,903</u>	<u>2,238,003</u>	<b><u>1,930,394</u></b>	86.3%
Subtotal Expenditures	63,855,811	68,598,733	<b>62,627,340</b>	91.3%
Transfers	<u>11,234,263</u>	<u>13,185,298</u>	<b><u>13,506,210</u></b>	102.4%
Total Expenditures and Transfers	<u>\$75,090,074</u>	<u>\$81,784,031</u>	<b><u>\$76,133,550</u></b>	93.1%

Expenditures were 98.1% of original budget and 91.3% of amended budget. Salaries and Benefits are 63.9% of the final budget. Discretionary spending was 86.9% of amended budget.

# 10 Year History of Expenditures



The County has averaged 96.3% of original budget and 94.1% of amended budget.

## Unrestricted / Unassigned General Fund Balance

	<u>Unrestricted / Unassigned Fund Balance</u>	<u>GF Expenditures</u>	<u>% of Expenditures</u>
FY11	\$9,247,282	\$50,231,644	18.4%
FY12	\$9,477,799	\$50,424,989	18.8%
FY13	\$10,041,990	\$50,556,803	19.9%
FY14	\$9,832,639	\$49,324,036	19.9%
FY15	\$10,098,835	\$50,502,192	20.0%
FY16	\$10,212,287	\$51,202,838	19.9%
FY17	\$10,474,822	\$52,370,585	20.0%
FY18	\$10,821,990	\$54,144,143	20.0%
FY19	\$11,354,228	\$57,237,072	20.0%
FY20	\$11,916,336	\$59,581,698	20.0%
FY21 w/o Assign.	\$20,920,850	\$62,627,340	33.0%
FY21 w/ Assignments	\$12,525,468	\$62,627,340	20.0%
FY22 Budget	\$14,210,724	\$66,108,807	21.5%
FY23 Projection			?

**County Policy 33:**  
General Fund  
minimum unassigned  
fund balance 15%.

County has used  
**assigned fund  
balance** to  
supplement capital  
program and reduce  
real estate tax  
reliance for County  
Capital Program.

20% is equal to 2.5  
month reserve to  
carry county from  
June 30 – September  
30.

# General Fund Balance Components

Account	2021 Amount		2020 Amount
Restricted	445,493		625,764
Nonspendable	167,299		92,204
Assigned	8,060,784		2,304,071
Unassigned	<u>12,525,468</u>		<u>11,916,336</u>
Total	<u>\$ 21,199,044</u>		<u>\$ 14,938,375</u>

Unassigned fund balance recommended to be 20% of Budgetary Expenditures as of June 30, 2021.

Any change in restricted equity is recommended to be offset by assigned fund balance.

Any change in total fund balance equity is recommended to be offset by assigned fund balance.



# Assignment of Fund Balance

Account	2021 Amount
Liability Claims	\$ 306,891
Strategic Plan Elements	313,920
Health Insurance	-
Capital Projects	<u>7,439,973</u>
Total	\$ <u>8,060,784</u>

- Strategic Planning Elements: Lead Abatement Project; Park View study, Budget Contingencies / COVID



# Mental Health Funding

- SF 619 Requires MHDS Funding to be transferred from the Counties to the Region by June 30, 2022.
  - Scott County has a fund balance of \$672,339 as of June 30, 2021
  - \$3.056 M tax levy will be removed from FY 2023 budget process \$0.30 per \$1,000 taxable valuation.



# Capital Fund

- Capital Funds Equity

	FY 21 Projected (March)	FY 21 Actual
General CIP	\$5,126,842	\$7,278,276
Bond Issuance	1,621,087	2,243,426
Vehicle	110,340	90,518
Conservation CIP	41,864	1,143,490
Conservation Equipment	<u>441,369</u>	<u>989,841</u>
Total	\$7,341,502	\$11,745,551

- Variance due to SECC Radio Tower progression; project savings (actual); set asides for progress as of Budget Amendment March 2021; delays of certain projects.

**Capital Fund Balance is 19% restricted** to SECC Radio and Tower Project. General CIP and Vehicle sub-funds are for FY 21-26 Capital Plan.

Funding is reliant on property tax support, gambling taxes and intergovernmental grants.

Assignment of \$7.5 million of General Fund Balance, \$3.5 million of planned Capital Fund Balance and \$4.5 M of ARPA funds will fund approximately \$15 of \$17 M JDC Project



# Budget Issues for FY 22 or FY 23 Budgets

## FY 22 Amendments or FY 23 Considerations:

COVID-19 (Matching, Adult / Juvenile Detention, Court, Supplies)

American Rescue Plan

Mental Health services

Capital requests

Organization changes

Local Option Sales Tax

Inflation / Recession

Jail / Juvenile population / service adjustments

Strategic plan efforts

Backfill dollars from state



# Upcoming

- Next meeting – 10/14/21 – Board Meeting
  - Review current economic indicators
  - Identification of Board Goals outside of strategic plan
  - Identification of Departmental Budget Guidelines
  - Budget Schedule

