

FY 22 Year End, FY 23 Amendment, FY 24 Budget Discussion with Board of Supervisors

September 27, 2022



Congratulations!

- Scott County earned the GFOA Triple Crown award for excellence 2016- 2020.
 - FY 2023 Budget 28th Award
 - FY 2021 ACFR 36th Award
 - FY 2020 PAFR 5th Award



Agenda

1. Revenue / Expenditure FY 22 Summary and Analysis
2. Fund Balance Discussion
3. Budget issues for FY 23 Amendment



Future Budget Issues for FY 24 Budget or FY 23 Amendment

Mission:

Scott County Government

Is dedicated to Protecting, Strengthening and Enriching
Our Community by delivering Quality Services and
Providing Leadership with P.R.I.D.E



Future Budget Issues for FY 24 Budget or FY 23 Amendment

Vision 2032

Scott County is a GREAT PLACE TO LIVE and a GREAT Place for
BUSINESS

Scott County 2032 is a SAFE COMMUNITY, a HEALTHY
COMMUNITY, and a LIVEABLE COMMUNITY FOR ALL



Future Budget Issues for FY 24 Budget or FY 23 Amendment

County-Wide Goals 2024

Financially Responsible County Government

Local and Regional Economic Growth

High Performing Organization = Exceptional County Services

Great Place to Live

Department Goals, Outcomes, Tasks



FY 22 Revenue Analysis – All Governmental Funds

	2022 Actual	Change from Prior Year	Change from Original Budget
Property Tax and Penalties	\$58,100,961	\$ (641,919)	\$ (83,294)
Other Taxes / TIF	9,267,968	945,736	1,526,725
Intergovernmental	15,527,948	(2,048,067)	3,141,364
Licenses and Permits	855,538	(213,167)	(9,257)
Charges for Services	7,521,706	178,031	775,054
Use of Property and Money	46,289	(269,930)	(360,416)
Fines, Forfeitures and Misc.	<u>1,573,413</u>	<u>(211,429)</u>	<u>385,373</u>
Subtotal	<u>92,893,823</u>	<u>(2,260,745)</u>	<u>5,372,549</u>
Other Financing Sources	<u>21,589,160</u>	<u>4,872,254</u>	<u>6,214,605</u>
Total Revenue and Sources	<u>\$114,482,983</u>	<u>\$ 2,612,509</u>	<u>\$ 11,587,154</u>

Budget and Planning Impact:

The County's Governmental Funds operating revenues decreased from prior year by \$2.0 M, but was \$5.5 higher than budget

The positive original budget variance is derived from increased intergovernmental revenues and rebounds of general revenues.



General Fund Summary

	Original Budget	Amended Budget	2022 Actual
Revenues	\$70,056,887	\$73,211,369	\$73,654,025
Expenditures	(66,108,807)	(70,375,210)	(63,512,692)
Net Transfers and other sources / uses	<u>(4,387,000)</u>	<u>(11,701,973)</u>	<u>(11,712,973)</u>
Change	(438,920)	(8,865,814)	(1,571,640)
Beginning Fund Balance	<u>15,589,648</u>	<u>21,199,045</u>	<u>21,199,045</u>
Ending Fund Balance	<u>\$15,150,728</u>	<u>\$ 12,333,231</u>	<u>\$19,627,405</u>

Revenues were \$442,656 over amended budget, or 100.6% of Amended Budget.
 Expenditures were \$6,862,518 under budget, or 90.3% of Amended Budget.



FY 22 Revenue Analysis – General Fund

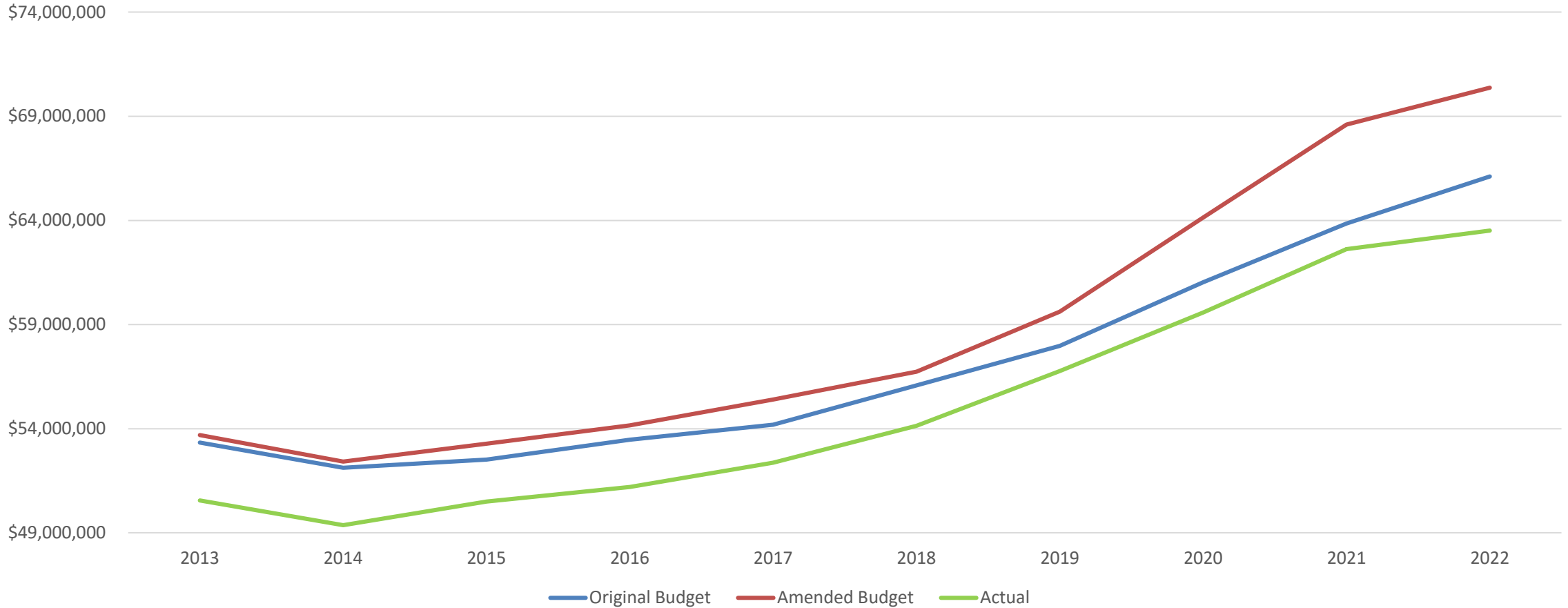
	2021 Actual	2022 Original Budget	2022 Actual	Change from Prior	Change from Original Budget
Property Tax	\$47,762,358	\$48,765,872	\$48,672,215	\$ 909,857	\$ (93,657)
Other Taxes / TIF	7,076,367	6,748,569	8,056,275	979,908	1,307,706
Intergovernmental	10,499,680	6,150,279	7,458,150	(3,041,530)	1,307,871
Licenses and Permits	1,034,580	834,795	821,563	(213,017)	(13,232)
Charges for Services	7,205,251	6,292,187	7,232,592	27,341	940,405
Use of Property and Money	251,567	317,505	132,670	(118,897)	(184,835)
Fines, Forfeitures and Misc.	<u>1,475,155</u>	<u>947,680</u>	<u>1,280,560</u>	<u>(194,595)</u>	<u>332,880</u>
Total Revenue Increase	<u>\$75,304,958</u>	<u>\$70,056,887</u>	<u>\$73,654,025</u>	<u>\$(1,650,932)</u>	<u>\$3,597,138</u>

Expenditures – General Fund

	Original Budget	Amended Budget	2022 Actual	% Expended Final Budget
Salaries	\$30,492,721	\$31,613,978	\$29,439,072	93.1%
Benefits	12,646,452	13,068,775	11,746,671	89.9%
Capital Outlay	170,300	167,645	146,350	87.3%
Purchase Services & Expenses	20,772,412	22,975,557	19,808,369	86.2%
Supplies & Materials	<u>2,026,921</u>	<u>2,549,254</u>	<u>2,372,229</u>	93.1%
Subtotal Expenditures	66,108,806	70,375,209	63,512,691	90.2%
Transfers	<u>10,934,755</u>	<u>18,249,728</u>	<u>18,250,728</u>	100.0%
Total Expenditures and Transfers	<u>\$77,043,561</u>	<u>\$88,624,937</u>	<u>\$81,763,419</u>	92.3%

Expenditures were 96.1% of original budget and 90.2% of amended budget. Salaries and Benefits are 92.2% of the final budget. Discretionary spending was 86.9% of amended budget.

10 Year History of Expenditures



The County has averaged 96.4% of original budget and 93.7% of amended budget.

Unrestricted / Unassigned General Fund Balance

	<u>Unrestricted / Unassigned Fund Balance</u>	<u>GF Expenditures</u>	<u>% of Expenditures</u>
FY13	\$10,041,990	\$50,556,803	19.9%
FY14	\$9,832,639	\$49,324,036	19.9%
FY15	\$10,098,835	\$50,502,192	20.0%
FY16	\$10,212,287	\$51,202,838	19.9%
FY17	\$10,474,822	\$52,370,585	20.0%
FY18	\$10,821,990	\$54,144,143	20.0%
FY19	\$11,354,228	\$57,237,072	20.0%
FY20	\$11,916,336	\$59,581,698	20.0%
FY21	\$12,525,469	\$62,627,342	20.0%
FY22 w/o Assign.	\$18,912,628	\$63,512,691	29.8%
FY22 w/ Assignments	\$12,702,538	\$63,512,691	20.0%
FY23 Budget	\$12,190,501	\$71,672,464	17.0%
FY24 Projection			15.0 – 20.0%

County Policy 33:
General Fund
minimum unassigned
fund balance 15%.

County has used
**assigned fund
balance** to
supplement capital
program and reduce
real estate tax
reliance for County
Capital Program.

20% is equal to 2.5
month reserve to
carry county from
June 30 – September
30.

General Fund Balance Components

Account	2022 Amount		2021 Amount
Restricted	\$575,807		\$445,493
Nonspendable	138,969		167,299
Assigned	6,210,090		8,060,784
Unassigned	<u>12,702,538</u>		<u>12,525,469</u>
Total	<u>\$ 19,627,404</u>		<u>\$ 21,199,045</u>

Unassigned fund balance recommended to be 20% of Budgetary Expenditures as of June 30, 2022.

Any change in restricted equity is recommended to be offset by assigned fund balance.

Any change in total fund balance equity is recommended to be offset by assigned fund balance.



Assignment of Fund Balance

Account	2022 Amount
Liability Claims	\$ 401,209
Strategic Plan Elements	377,556
Health Insurance	-
Capital Projects	<u>5,431,325</u>
Total	<u>\$ 6,181,760</u>

- Strategic Planning Elements: Lead Abatement Project; Budget Contingencies / COVID



Capital Fund

- Capital Funds Equity

	FY 22 Projected (March)	FY 22 Actual
General CIP	\$7,972,949	\$9,275,088
Bond Issuance	-	1,023,501
Vehicle	92,518	346,008
Conservation CIP	991,139	1,192,389
Conservation Equipment	<u>658,341</u>	<u>1,076,127</u>
Total	\$9,714,947	\$12,913,113

- Variance due to SECC Radio Tower progression; project savings (actual); set asides for progress as of Budget Amendment March 2022; delays of certain projects.

Capital Fund Balance is 11% restricted to SECC Radio and Tower Project. General CIP and Vehicle sub-funds are for FY 22-27 Capital Plan.

Funding is reliant on property tax support, gambling taxes and intergovernmental grants.

Assignment of \$5.5 million of General Fund Balance and \$18 M of ARPA funds will fund approximately upcoming projects

ARPA Fund

- Received both distributions as of June 30, 2022. \$33,867,596 available for distribution.
- \$1,103,596 program expenditures as of June 30, 2022 for HHSI and Salvation Army grants.
- Contracts and project developments are occurring in FY 2023.



Budget Issues for FY 23 or FY 24 Budgets

FY 23 Amendments or FY 24 Considerations:

COVID-19 (Adult / YJRC, Health Department, Supplies)

American Rescue Plan

Opioid Settlement Fund

Capital requests / YJRC

Organizational changes

Local Option Sales Tax

Inflation / Economic Stresses

Jail / Juvenile population / service adjustments

Strategic plan efforts

Medic Ambulance



Upcoming

- Next meeting – 10/11/22 – Board Meeting
 - Review current economic indicators
 - Identification of Board Goals outside of strategic plan
 - Identification of Departmental Budget Guidelines
 - Budget Schedule

