FY25 Budget Work Session

March 19, 2024



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Agenda

- Follow up items
- Capital
 - Revenues / Equity
 - Buildings and Grounds
 - Information Technology
 - Conservation
 - Fleet Services
 - Secondary Roads
 - MEDIC EMS



Impact of Building Removals to Assessed Valuation Roll Forward

- Removal of portions of buildings such as pools, decks, sheds, basements.
- Physical alteration to the negative of the property.



Negative Revenue Impact of Property Tax Credit and Exemption Changes

	Lost Intergovernmental / Taxes Between 2024 and 2025	Lost Intergovernmental / Taxes Between 2025 and 2026
Commercial & Industrial Backfill	\$197,757	\$197,757
Business Property Tax Credit	Unknown	Unknown
Homestead Exemption	\$94,975	\$189,949
Military	\$50,020	\$-
Total	\$342,752	\$387,706

Does not include the reclassification of Multi-Residential parcels to residential parcels – Taxable value of 90% down to 47%.

Business Property Tax Credit is \$125 million statewide appropriation. Scott County allocation will vary based on statewide applications and variance between rollback and 90% taxable value. There could be a shortfall in future years based on rollback changes and property assessment growth. FY 2024 (6 months) is \$593,268, estimated to be \$1,186,536.

Examples of Unfunded Mandates and Supporting Organizational Costs

- Housing State Offices Occupancy; Supplies, Postage; Document Storage; Account Payable, Payroll; IT; Budget
- Courthouse Security and Expense
- Publishing Costs \$65,418 2023; Estimate \$152,000 2025; \$113,204 2021(Presidential Election); \$86,967 2017 (Presidential Election); HF 718 Printing and Mailing Estimate \$30,000. New third party service by some providers / additional fees.
- Public Service Fees
- Mandated state-wide software to accomplish features Recorders system
- Mental Health Redesign
- Treasurer's office DOT fees

Source: UCC

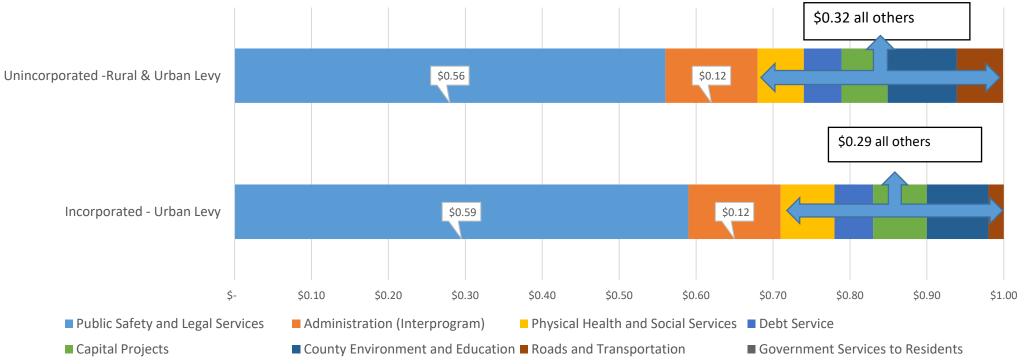


Estimated Unfunded Mandates and Supporting Organizational Costs

Office	2023 Cost Report Expenses	Offsetting Revenues
Department of Health and Human		
Services	\$697,425	\$269,944 – Federal Funds
MHDS Services	\$127,172	\$25,000 – Region Funds
Juvenile Court	\$175,487	
District Court	\$710,817	\$8,500 IT Bills
City Assessor	\$44,637	\$923 IT Bills
County Assessor	\$112,090	\$636 IT Bills
SC Library	\$171,307	\$847 IT Bills
EMA	\$372,268	
Clerk of Court	\$181,499	
SECC	\$525,623	\$320,000 – Tax Levy: \$869 IT Bills
Waste Commission	<u>\$354,015</u>	<u>\$54,000 FSS Bills; \$2,862 IT Bills</u>
Total	\$3,472,340	\$683,5 8 1

Cost of Service – Sheriff Department Approximate Property Taxes by Functional Area

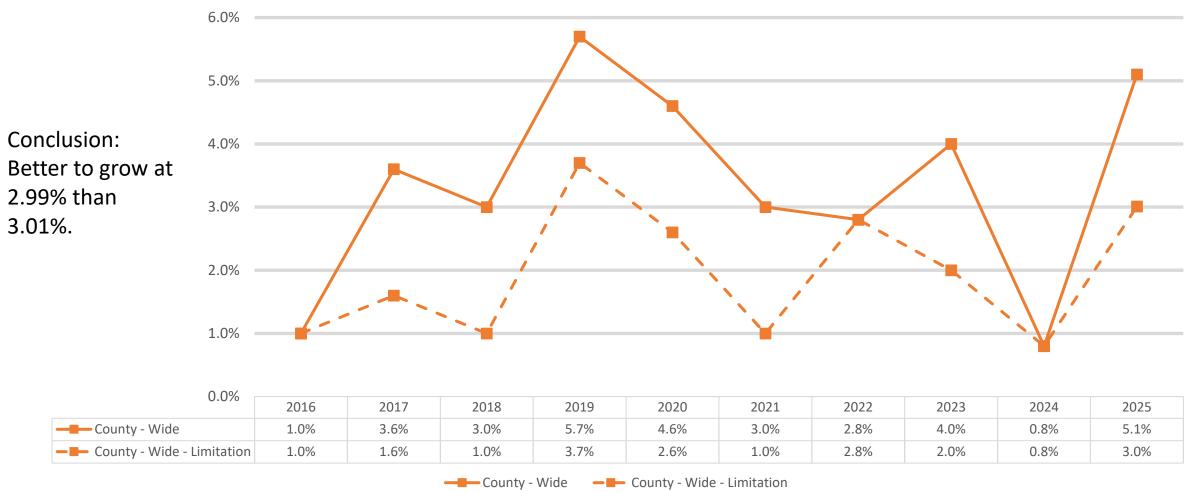
Allocation of \$1.00 Property Taxes Levied



Follow up: How much of Tax dollars support Sheriff Department out of Public Safety Function:

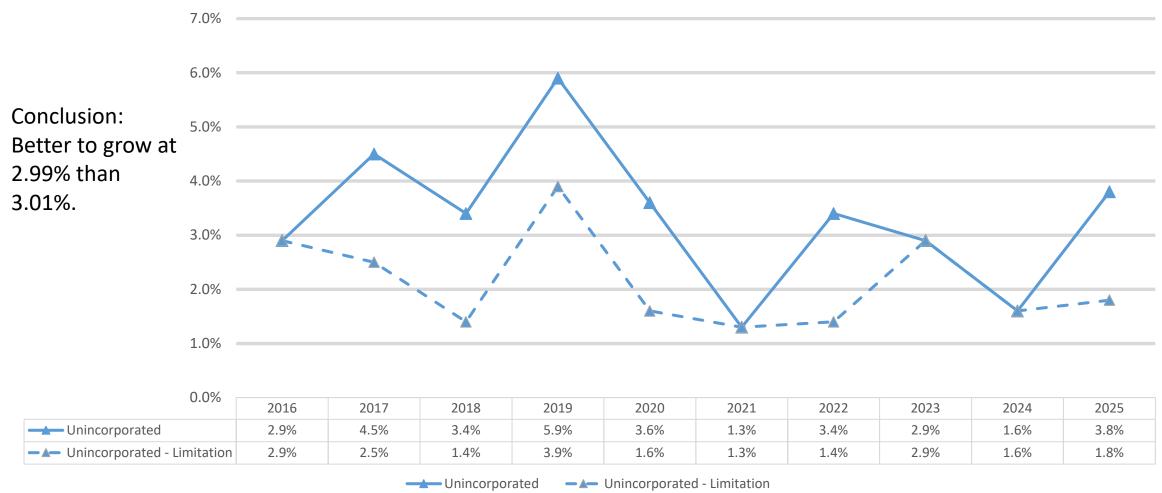
Approximately \$0.32 of every \$1.00 in property taxes levied is used to support Public Safety and Legal Services – Sheriff Department in incorporated Scott County.





10 Year County – Wide Average Growth is 3.4%; HF 718 Limitation is 2.0%; Approximately \$540,000 lost per year.

10 Year Hypothetical HF 718 Limitation



10 Year Unincorporate Average Growth is 2.1%; HF 718 Limitation is 2.1%; approximately \$47,000 lost per year

FY 2024 Opioid Distribution

Initiated March 15, 2024	Distribution Amount
Distributor Payment 7	\$137,698.65
Walmart Payment 1	\$787,760.76
Allergan Payment 1	\$89,445.42
CVS Payment 1	\$99,482.28
Teva Payment 1	\$80,836.68
Walgreens Payment 1	\$118,423.19
Walgreens Payment 2	<u>\$78,167.22</u>
Total	\$1,391,814.20

Approximately \$3.1 million for immediate use.

Capital Asset Planning

- Pay-as-you-go philosophy, except for major projects such as Jail and 911 infrastructure. Limited borrowing for capital projects. Jail was the last referendum issuance.
- \$109.7 M FY 2014 FY 2023; FY 2024 2029 \$101.2 M
- Utilize one time funding through the use of special transfers from the General Fund or ARPA Fund.
- Keeps consistent tax levy requirements from General Fund, modified for inflation periodically.
- Gaming taxes assigned to fund capital program.
- Sale of assets are returned to the capital program for reinvestment
- Operating impacts are considered through adjustments of maintenance contracts or programming changes.



Revenue and Fund Balance Review

	FY 23	FY 24 Budget	FY 24 Est	FY 25	FY 26	FY 27	FY 28	FY 29
Revenues / Resources	<u>\$20,478,924</u>	<u>\$15,239,600</u>	<u>\$23,060,093</u>	<u>\$11,985,814</u>	<u>\$6,999,000</u>	<u>\$7,287,500</u>	<u>\$6,828,000</u>	<u>\$5,809,000</u>
Expenditures	<u>\$18,827,148</u>	<u>\$22,356,070</u>	<u>\$27,131,347</u>	<u>\$13,545,814</u>	<u>\$6,741,000</u>	<u>\$7,080,000</u>	<u>\$4,116,000</u>	<u>\$2,698,000</u>
General CIP Fund Balance	<u>\$9,866,442</u>	<u>\$1,023,575</u>	<u>\$5,535,788</u>	<u>\$3,777,388</u>	<u>\$3,687,388</u>	<u>\$3,807,388</u>	<u>\$6,144,388</u>	<u>\$6,403,388</u>

- Does not include sub funds of vehicles, bond issuance fund, conservation capital reserve or conservation equipment reserve.
- Primarily funded through transfers from General Fund, savings from General Fund, and prior year capital fund savings.

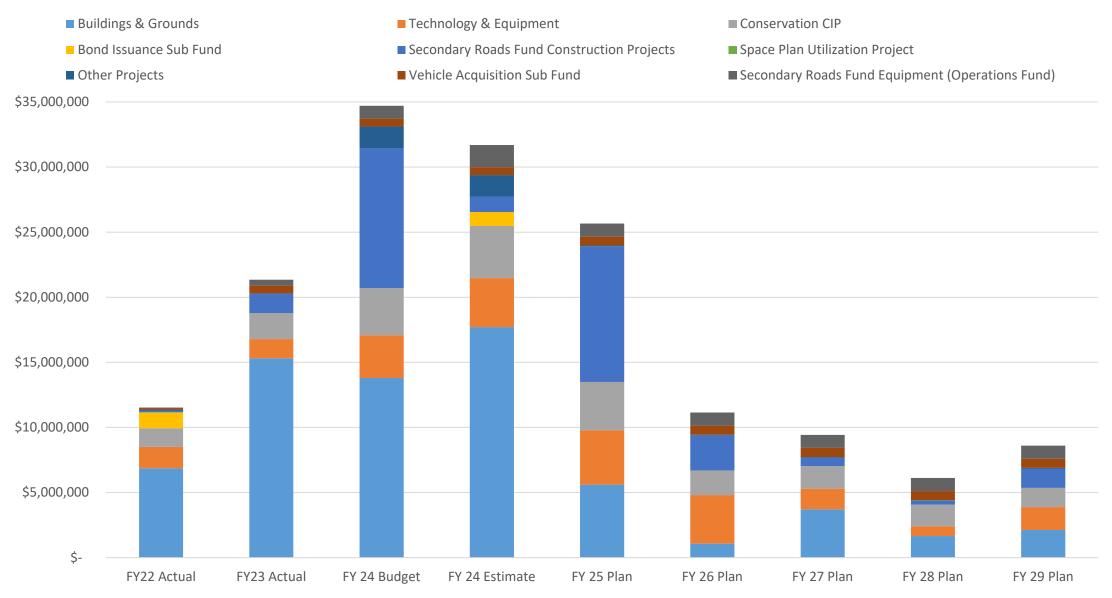


General CIP Revenue / Resources Review

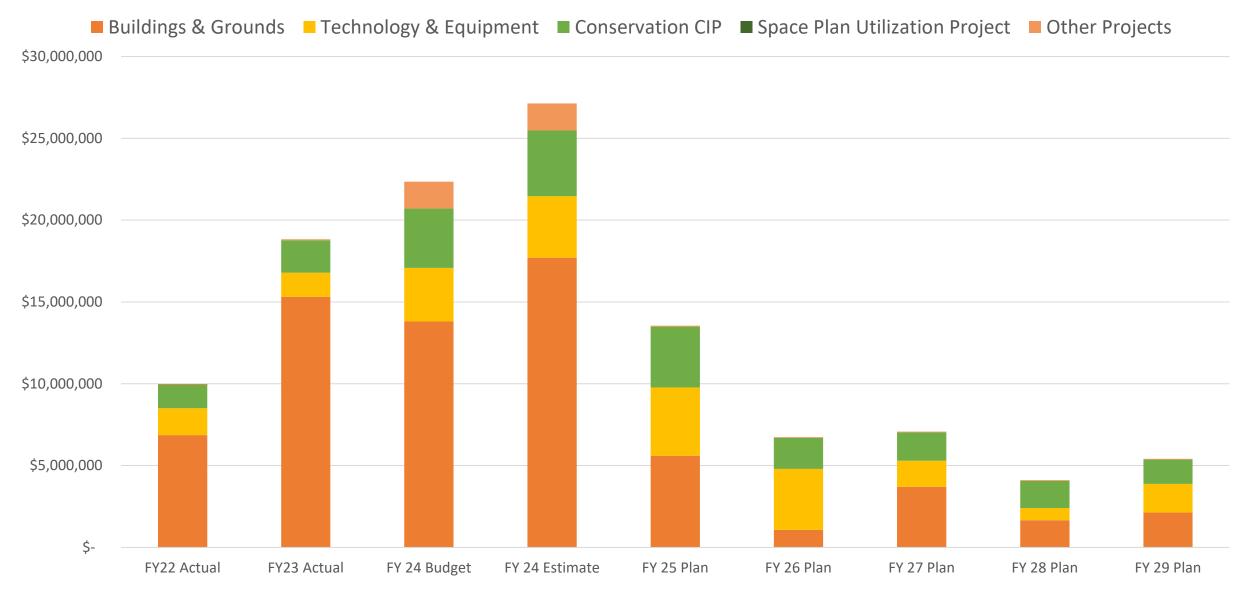
	FY 23	FY 24 Budget	FY 24 Est	FY 25	FY 26	FY 27	FY 28	FY 29
Gaming Revenues	\$899,565	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850 <i>,</i> 000
Grants, Donations, Sale of Assets, Interest,				4				
Other, SBITA's	621,970	1,897,000	2,747,600	1,796,800	2,263,000	112,500	400,000	164,000
ARPA	6,800,897	3,350,000	8,504,419	1,995,414	-	-	-	-
Transfers- Property Tax, General and Conservation	4,646,600	4,471,600	4,471,600	3,596,600	2,970,000	2,970,000	2,970,000	2,970,000
Transfers-Fund Balance, General / Conservation	<u>7,509,905</u>	<u>4,671,000</u>	<u>6,486,474</u>	<u>3,747,000</u>	<u>916,000</u>	<u>3,355,000</u>	<u>2,608,000</u>	<u>1,825,000</u>
Total								
Resources	<u>\$20,478,924</u>	<u>\$15,239,600</u>	<u>\$23,060,093</u>	<u>\$15,239,600</u>	<u>\$6,999,000</u>	<u>\$7,287,500</u>	<u>\$6,828,000</u>	<u>\$5,809,000</u>



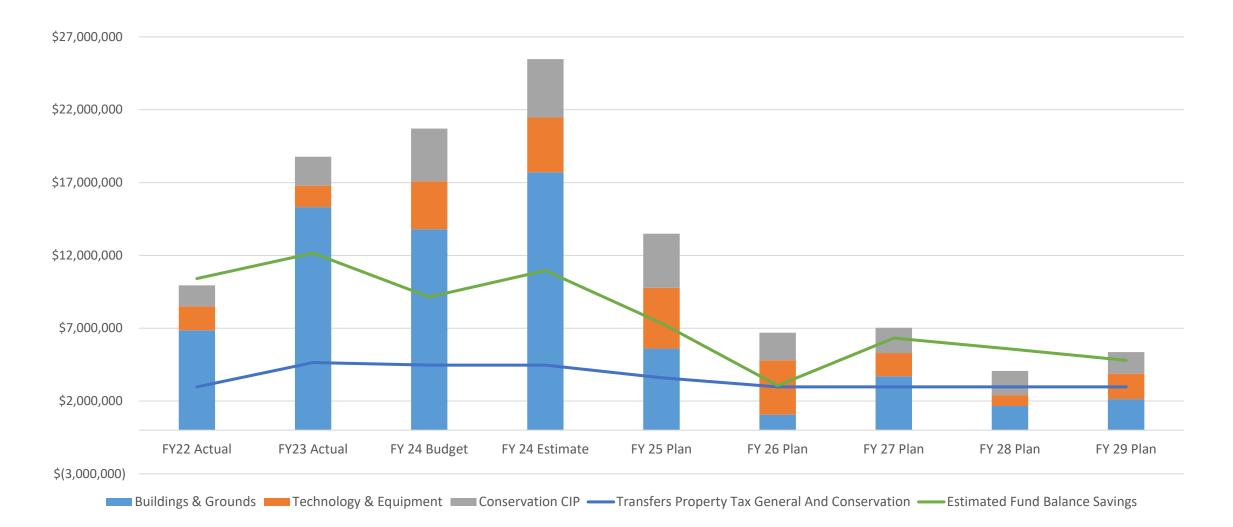
Five Year Capital Project Plan



Scott County General Capital Plan



Future Capital Costs Compared To Tax Levy



Blue Line represents current year contribution to capital projects. Sustainability is dependent on General Fund Savings or future adjustment of blue line.

FACILITY & SUPPORT SERVICES

Our Promise: Professional People, Solving Problems, High Performance



Walkthrough of Detail

	FY 23	FY 24 Budget	FY 24 Est	FY 25	FY 26	FY 27	FY 28	FY 29	Unprog Needs
Buildings and Grounds	\$15,313,382	\$13,801,070	\$17,709,052	\$5,600,400	\$1,067,000	\$3,707,000	\$1,657,000	\$2,130,000	\$30,100,000



Completed Projects from the 2024 CIP Plan



- Admin Center
- Air Handling Unit Replacement- ARPA Project
- Admin Center

• Jail

- Auditor Counter Modification
- Generator Replacement Project





Work in Progress

YOUTH JUSTICE REHABILITATION CENTER





Courthouse

- Cooling Tower (25)
- UPS Replacement (26)
- Ongoing General Remodeling / Replacement



- Boiler Replacement (25)
- Roof Repair (25)
- Support Elevator (27)
- Potential Short-Term Renovation (27)
- Ongoing General Remodeling / Replacement
- Ongoing Security system component replacement



Eldridge Warehouse

- IT IDF ROOM 25/26
- Ongoing General Remodel/ Replacement



Annex Building(Previous JDC)

- Boiler (hot water) replacement FY25
- Ongoing General Remodel/ Replacement



CAPITAL PROJECTS FY25/FY26/FY27 Youth Justice Rehabilitation Center



Ongoing Remodeling/Replacement



Administrative Center

- Auditor Carpet / Wallpaper (25)
- Remainder of Window Blinds (25)
- Elevator Lobby Finishes (25/26)
- 2nd Floor Strategic Plan Project (25)
- 3rd Floor Carpet Replacement (27)
- Ongoing General Remodeling/Replacement



503 Scott Street - FSS Downtown Storage • Ongoing General Remodel/ Replacement



902 W. 4th St.

Ongoing General Remodel/ Replacement



Sheriff Patrol

- Shooting Range (Conservation / DNR)
- Ongoing General Remodel/Replacement





Other Buildings

- Sidewalk and Parking Lot Approach Repair FY24/25
- Ongoing Regulatory Compliance
- Ongoing Parking Lot Maintenance and Repair
- Ongoing Misc. Landscaping



MEDIC EMS of Scott County FY25/FY26/FY27

- Lock Conversion (25)
- Rebranding Signage Project
- Wallpaper/ Interior Wall Project
- Ongoing Parking Lot Maintenance (Grace Lutheran/Eldridge/Le Claire/HQ)
- Ongoing General Remodeling/ Replacement





FY25 Capital Budget Review

Technology & Equipment Acquisition



Completed Projects from the 2024 CIP Plan

- Public Safety Ruggedized Laptop Replacement
- Public Safety In Car and Body Worn Camera Replacement
- Auditor Election Equipment and Management Software Implementation
- Laptop Upgrade



Technology Capital Projects FY 2025

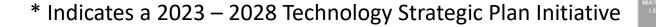
- Community Development Software Implementation*
- Cybersecurity Plan Implementation*
- GIS Aerial Photos*
- Jail Management System (JMS)*
- Phone Upgrade*
- Server and Enterprise Storage Upgrade*
- Security Video*
- Technology Deployment to new YJRC facility
- Time and Attendance Software Replacement*
- Website Upgrade*

* Indicates a 2023 – 2028 Technology Strategic Plan Initiative



Technology Capital Projects FY 2026

- Desktop Computer Upgrade*
- Backup and Restore System Upgrade*
- Information Technology Service Management (ITSM) System*
- Cybersecurity Plan Implementation*



Stable and flexible. Organization is focused on continuous improvement and is built to pivot and respond to opportunity and change. Stability provides platform for agility and innovation Measured and controlled. Organization is data-driven with quantitative Quantitatively performance improvement objectives that are predictable and align to meet Managed the needs of all stakeholders. Proactive rather than reactive. Organization-wide standards Defined provide guidance across projects, programs and portfolios Managed on the project level. Projects are planned. performed, measured and controlled Unpredictable and reactive. Work gets Initial completed but is often delayed and over budget

Information Technology Capability Maturity Model

Technology Capital Projects FY 2027 - 2029

- High Volume Scanner Replacement
- Public Safety Ruggedized Laptop Replacement
- Public Safety Mobile Router Replacement
- Cybersecurity Plan Implementation*

* Indicates a 2023 – 2028 Technology Strategic Plan Initiative

MEDIC EMS

- Security Cameras FY 2026
- Road Safety FY 2025
- Cardiac Monitor Replacements FY 2026 FY 2030
- Toughbook Replacements FY 2029
- Vehicle Gateway FY 2029
- Long Term Data Storage FY 2025
- MED-COM Computer Workstation Replacement FY 2027
- Ambulances FY 2024-2029
- Command Vehicles FY 2025-2029



Walkthrough of Detail

	FY 23	FY 24 Budget	FY 24 Est	FY 25	FY 26	FY 27	FY 28	FY 29	Recurring	Unprog Needs
Tech & Equip	¢1 240 122	¢1 154 000	¢1 720 500	¢1 168 000	¢000.000	¢608.000	¢672.000	¢ (72,000	¢ (72,000	¢2,000,000
Acquis. Annual	\$1,249,123	\$1,154,000	\$1,720,500	\$1,168,000	\$698,000	\$698,000	\$673,000	\$673,000	\$673,000	\$2,680,000
Tech & Equip Acquis. Non Routine	\$226,700	\$2,130,000	\$2,035,000	\$3,010,000	\$3,035,000	\$895,000	\$75,000	\$1,075,000	\$140,000	\$9,958,500
Other:		 Side by Side ATV – FY 26 			 Sheriff Guns / Masks/ Helmets – FY 27 					

FY25 Capital Budget Review

Conservation



Walkthrough of Detail

	FY 23	FY 24 Budget	FY 24 Est	FY 25	FY 26	FY 27	FY 28	FY 29	Recurring	Unprog Needs
Conservation	\$1,987,943	\$3,621,000	\$4,016,795	\$3,717,414	\$1,891,000	\$1,730,000	\$1,661,000	\$1,483,000	\$1,483,000	\$9,015,000



Conservation Department's Capital Improvement Projects





Conservation – Trail System Improvements (ARPA Funds)

Great Place to Live Budget: \$2,000,000

Trail work continues at Scott County Park and West Lake Park. The mild winter has allowed the contractors to get more done than expected. Staff is exploring adding additional trail segments with the remaining funds. Many people are already utilizing the finished segments!







Conservation – Water and Sewer Projects (ARPA Funds)

Great Place to Live Budget: \$2,000,000

Two projects are currently under contract and are expanding sewer to additional West Lake and Scott County Park facilities. A third project will be released soon to bidders and will connect West Lake to Iowa Water. Additional projects are being explored and will be finalized over the next couple of months.





Conservation – Replacing Existing Shelters

Great Place to Live Budget: \$300,000

Staff will replace Cody Lake Shelter at Scott County Park and Arrowhead Shelter at West Lake.





Conservation – Scott County Park Playgrounds

Great Place to Live Budget: \$200,000

The Whispering Pines and Buffalo Bill playgrounds will be replaced as part of the ongoing playground replacement efforts.





Conservation – Scott County Park Pool Liner Project

Great Place to Live Budget: \$600,000

Due to delays from the liner company, this project is now scheduled to start in the fall of 2024. The project will replace the existing gutter system and install a liner in the pool. The new liner will help extend the life of the pool, reduce water use and chemical costs, and decrease staff time on routine maintenance of the pool vessel (i.e., painting, cleaning, etc.).





Conservation– Miscellaneous

Pioneer Village Cabin Repairs (Budget: \$75,000)

• The historic cabins at Pioneer Village need some maintenance and repairs. A contractor who specializes in historic wooden structures will be utilized for this work.

Engineering for Park Terrace/ARPA Project (Budget: \$90,000)

• These costs are for developing the final plans and specs for the Park Terrace Campground paving project scheduled for fiscal year 2026, and for the remaining engineering costs associated with the ARPAfunded projects.

Park Maintenance General (Budget: \$150,000)

• The funds are for smaller unexpected park maintenance/repair projects and equipment replacement that exceed the annual operating budget (i.e., roof replacement, HVAC, and well issues).

Pool Infrastructure Maintenance (Budget: \$50,000)

• The funds are for unexpected pool maintenance/repair projects and equipment replacement that exceed the annual operating budget (i.e., filter medium, splash pad repairs, and diving boards).





Conservation Major Projects

- Scott County Park
 - Trails, Roads and Parking Lot 2024, 2028 2029
 - Pool Liner 2025
 - Pioneer Village Cabin Restoration 2025
 - Playground 2025
 - Shelter 2025
 - Storage Shed 2026
 - Cabin Deck 2024
- Wapsi Center

- Buffalo Shores
 - Paving Project 2028
- West Lake Park
 - Shelter 2025
 - Campground Park Terrace 2026
 - Playgrounds 2024, 2026
 - Storage Shed—2027
- Vehicles and Small Equipment, Swimming Pool, Maintenance Annually
- Conservation Trails and Water 2023 2025



Fleet Services



Current Policy Areas for Management

- Fleet has been maintained at current size
 - Replacements are at a one for one swap out
 - Replacement eligibility is based upon Points Replacement Guidelines and department needs

- Additions to the fleet
 - Vehicles are added when a new FTE is added requiring a vehicle for that position or when a new vehicle is needed to maintain high level of service



Proposed Vehicle Replacements for FY25

- 9 Sheriff Patrol SUV Interceptors
- 1 Sheriff Evidence Truck
- 1 Sheriff Investigations SUV (Used Vehicle)
- 1 Planning & Development Pickup Truck
- 1 FSS Snowplow Pickup Truck (New Addition) \$680,000 (Budgeted Without Trade-In)



Proposed Vehicle Replacements for FY25

- 2 MEDIC Complete Ambulance 2025
- 2 MEDIC Ambulance Remounts on New Chassis 2025

(These FY25 remounts were approved by the Board in November 2023, due to lead times)

\$1,049,533 (Budgeted Without Trade-In)



Performance Measurements

- Maintain high levels of service
- Provide time sensitive mobile repairs
- Provide customers timely servicing and repairs
- Provide timely communications to customers when complete





Secondary Roads Budget FY25

FY25 Revenue

Receipts from Property Tax	\$4,198,000
Regular Road Use Tax Received Road Use Tax for Cities Time 21 Total Road Use Tax	\$4,071,266 \$52,045 <u>\$483,154</u> \$4,606,465
Total Miscellaneous Revenues	\$133,100
Subtotal Receipts	\$8,937,565
American Rescue Plan Act (ARPA) Transfer	\$8,500,000
TOTAL Revenues / Resources	\$17,437,565



FY25 Expenditures

Total Expenditures	\$20,882,000
General Roadway Expenditures	<u>\$3,244,500</u>
Roadway Maintenance	\$5,853,000
Construction	\$10,430,000
Administration - Engineering	\$1,354,500



Scott County Bridges

- 114 Bridges over 20 feet in Length
 - 20 Structurally Deficient
 - o Deck, Superstructure, Substructure, or Culvert in Poor Condition
 - 17 Posted for Reduced Loading





Scott County Bridges

- 40 Bridges with Estimated Remaining Life \leq 15 years
 - Total Estimated Replacement Cost ~\$51,430,000 (today's dollars)
 - 3 Wapsipinicon River Bridges ~\$21,500,00
 - Total Cost Less Wapsi Bridges ~\$29,930,000/37 Bridges = \$809,000/Bridge
 - Replace 2.5 Bridges per Year





Scott County Bridges

- Annually receive ~\$300,000 in federal-aid bridge repair/replacement funding from the state. Typically replace 1 bridge every 3 years.
- Need to replace 2 bridges per year with local funding at ~\$1,618,000.





Mississippi River Trail (MRT)

- Bicycle trail that follows the Mississippi River, from its headwaters at Lake Itasca, MN, to the Gulf of Mexico.
 - When complete, the MRT will link over 2,000 miles of recreational trails through 10 states, including 280 miles in Iowa.
 - ~18.5 miles built in the cities of Buffalo, Davenport, Bettendorf, and Riverdale (<u>https://www.qctrails.org/trails/trail/mississippi-river-trail-iowa</u>)
- Feasibility Analysis and Preliminary Design 2010
 - Along Hwy 67 from Bettendorf to Princeton
 - ~5.4 miles in unincorporated Scott County
- Potential 4 lane to 3 lane conversion project on Hwy 67 in Pleasant Valley Township
 - Would allow space for a separate MRT trail facility



Scott County Construction Budget

• Local Funding for Construction ~\$1,300,000

54 Miles of Local Paved Roads

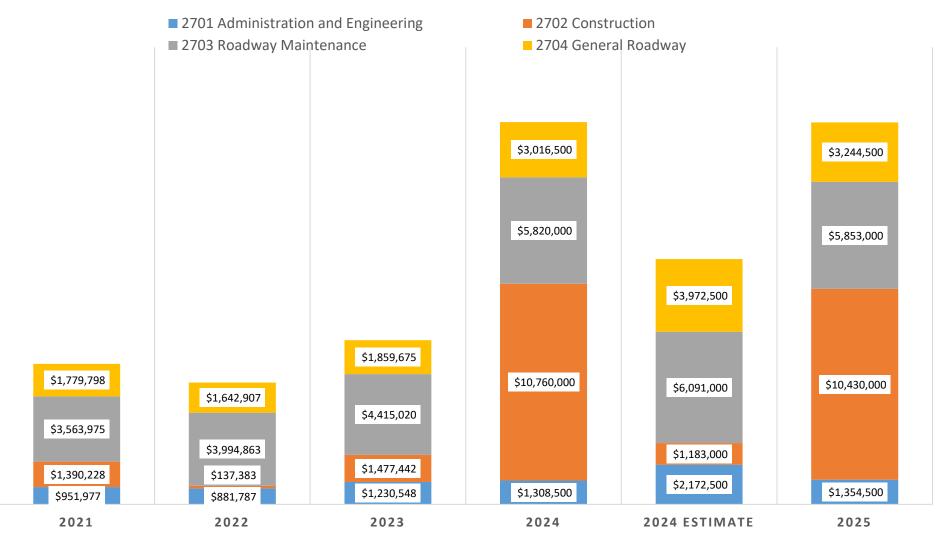
- Road Resurfacing
 - 3" HMA Overlay ~\$375,000/mile (15 Year Design Life)
- Road Restoration
 - Cold In-Place Recycling existing asphalt with 4" HMA Overlay ~\$600,000/mile (25 Year Design Life)
- Road Reconstruction
 - Portland Cement Concrete (PCC) with curb and gutter and storm sewer ~\$2,000,000/mile (35 Year Design Life)

114 Bridges over 20 feet in Length

- Bridge Replacement
 - \$809,000/Bridge (50-75 Year Design Life)



Secondary Roads By Program



Projected Balance

 FY22 Beginning Balance 	\$6,139,683
 FY23 Beginning Balance 	\$8,383,300
 FY24 Beginning Balance 	\$8,936,224
 FY25 Projected Beginning Balance 	\$4,944,175
 FY25 Projected End of Year Balance 	\$1,499,740
 FY25 Projected End of Year Fund Balance 	7.2%*

* Calculation based on \$20.8 million expenditures that includes the one-time ARPA funding



Proposed Equipment Replacements for FY2025

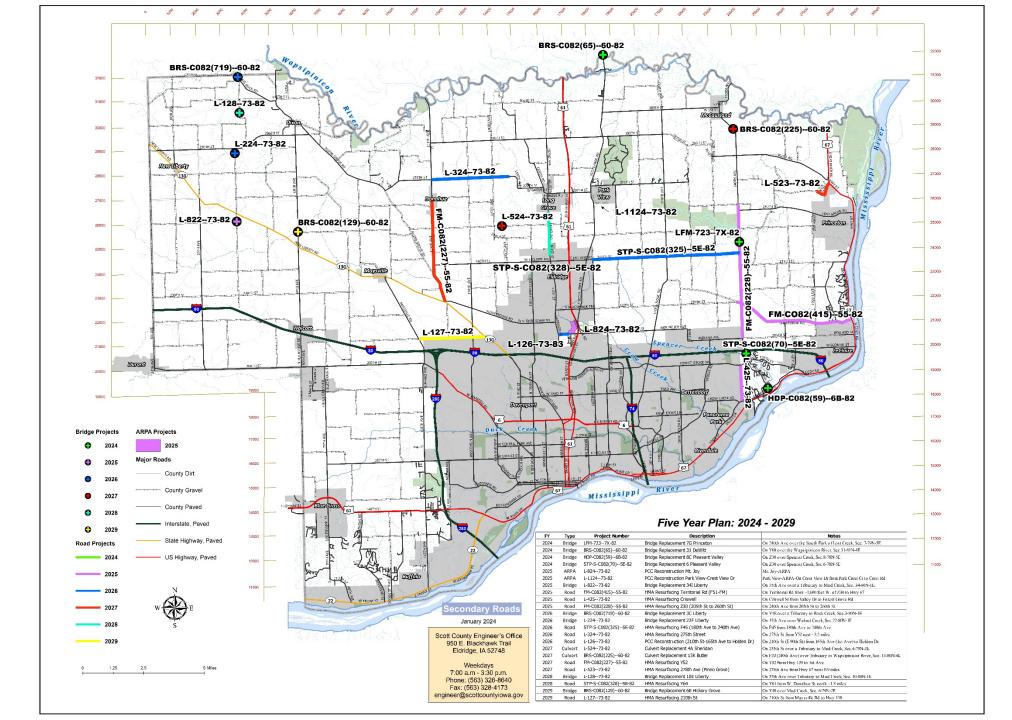
- 1 Medium Duty Truck (Small Sign Truck)
- 2 Single Axle Dump Trucks
- 1 Mid-Size Excavator

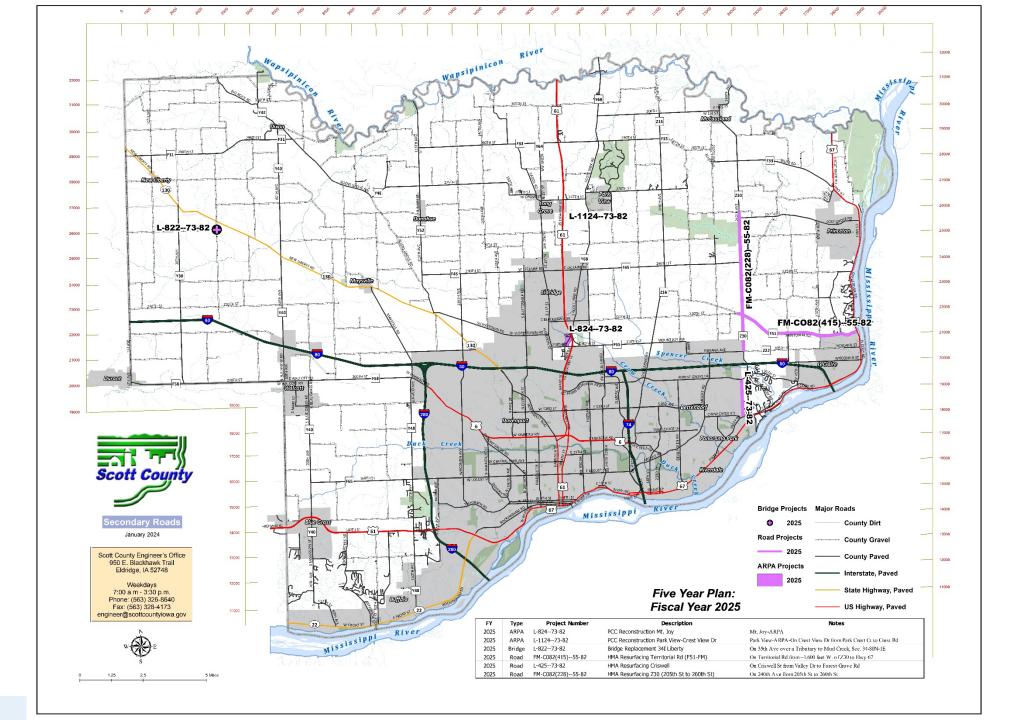
\$1,000,000 (Budgeted Without Trade-In)

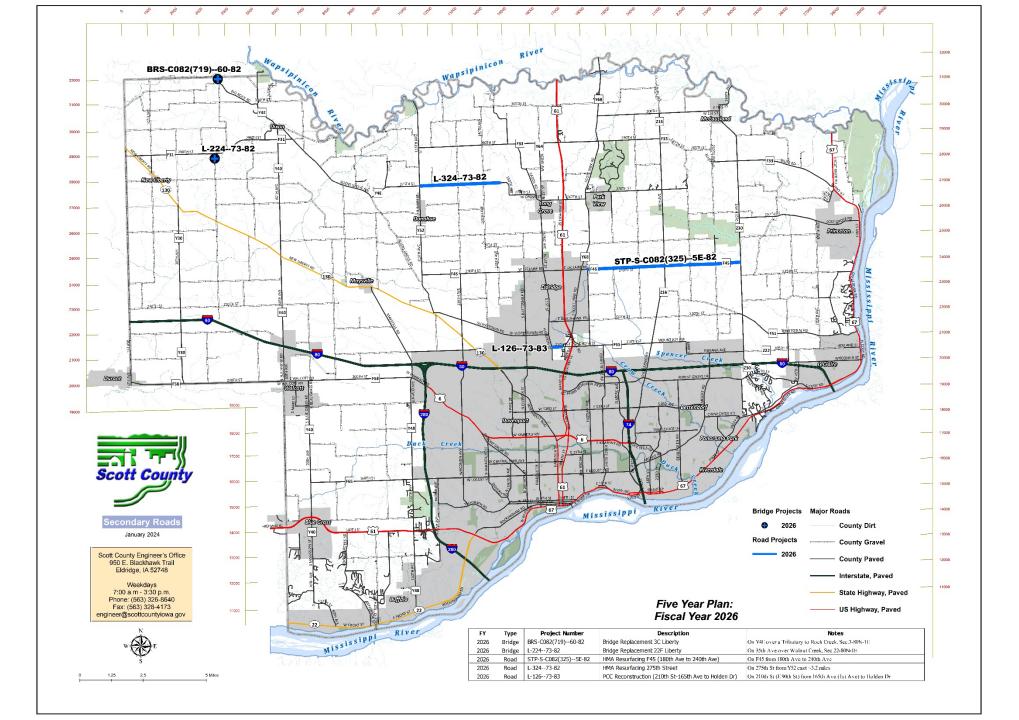


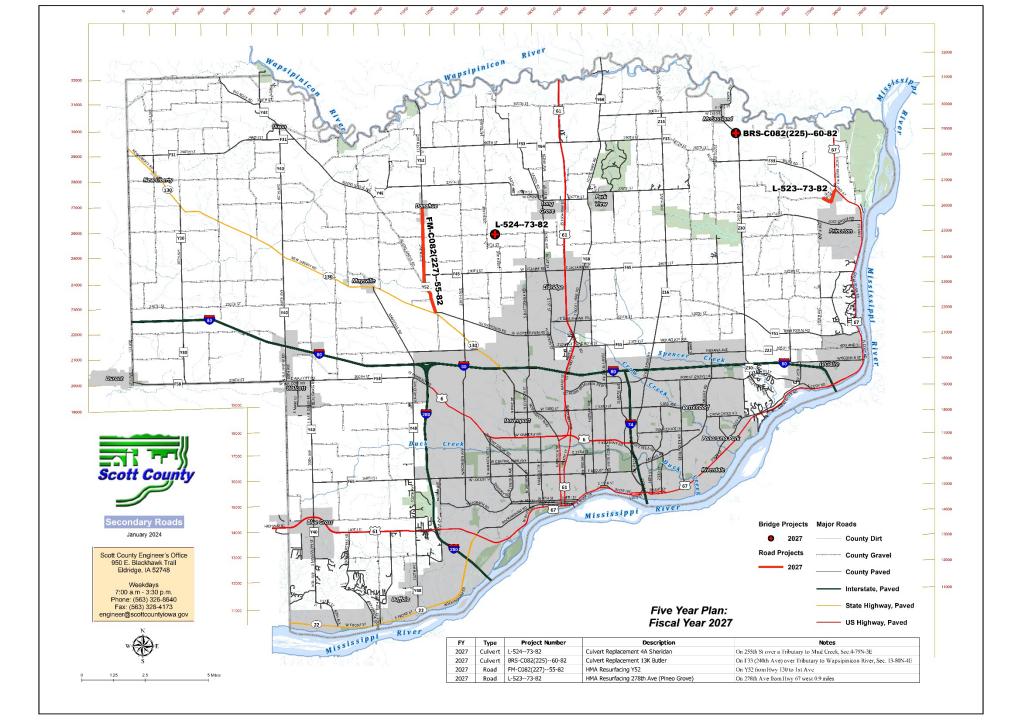
Five-Year Construction Program

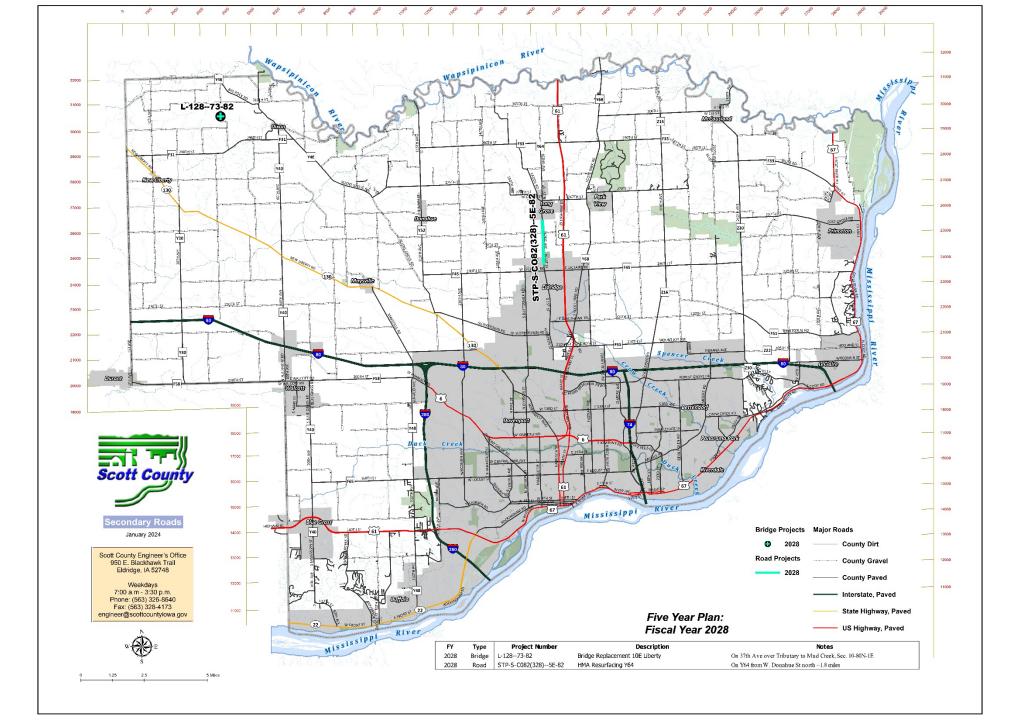


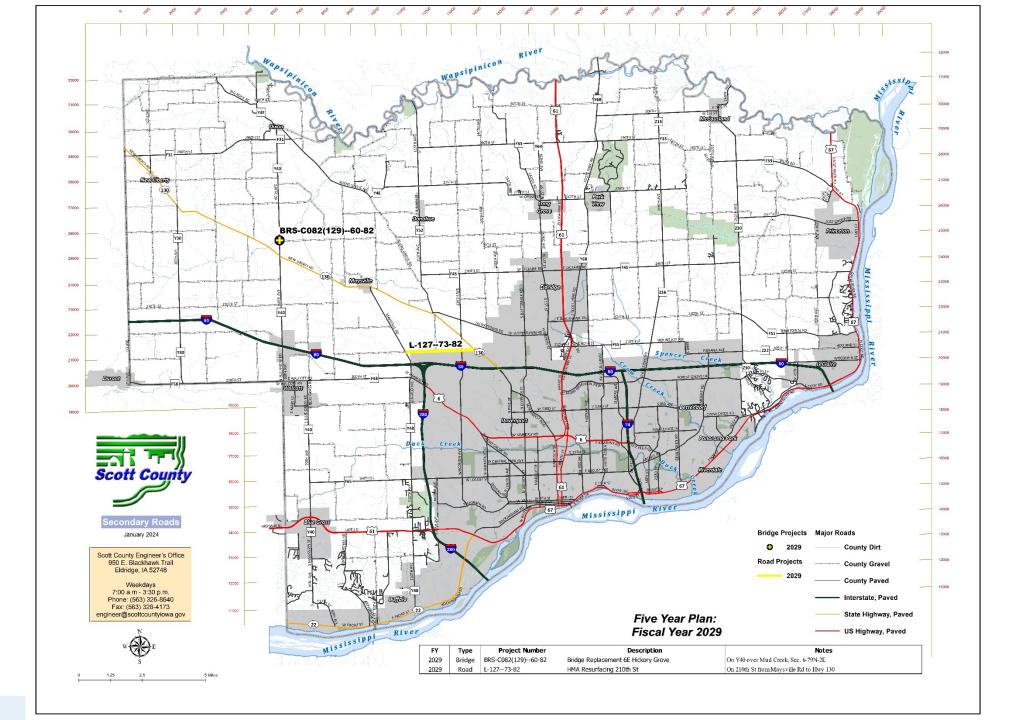


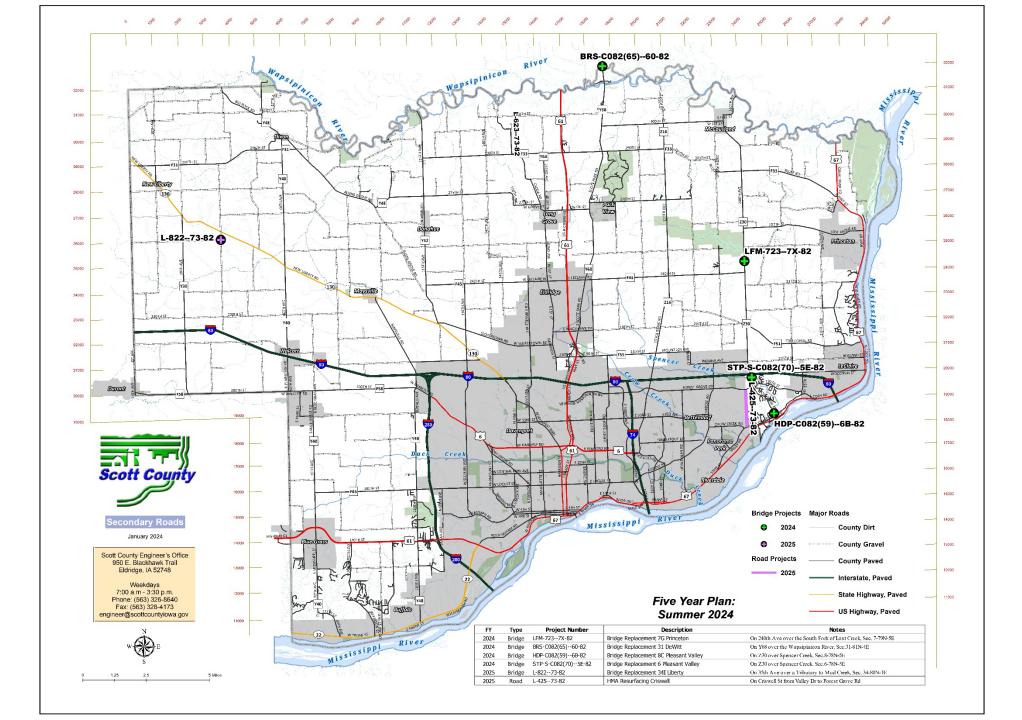












CAPITAL PROJECTS FY24 AND BEYOND

UNPROGRAMMED NEEDS - Buildings

Courthouse remodeling	\$10,000,000
Jail Security Replacement	2,500,000
Eldridge Warehouse – Roof	1,500,000
Annex – Remodeling	3,500,000
Administration HVAC	1,000,000
Administration AHU	1,750,000
Relocate Election Space	1,000,000
Sheriff Patrol – Training Room	1,000,000



Technology and Equipment- Recurring / Unprogrammed Needs

- Remotes Sites WANS
- Network Access Layer
- ^Security Video
- ^ ERP / Finance upgrade
- ^Election Equipment
- ^ Poll Book Replacement
- ^Network Core / Distribution
- ^SCP, WLP, BSP Trails, Roads, Parking Lot

- WLP Beach
- WLP Campground
- ^Wapsi Renovations / Ed Center
- Conservation Land Acquisitions
- ^ In Excess of \$1,000,000



Budget Calendar

<u>Meeting Type</u>	<u>Topic</u>	<u>Date</u>	
Work Session	Kick-off		Tuesday, February 6, 2024
Work Session	Operations		Tuesday, March 5, 2024
Work Session	Capital / Sec	Rds	Tuesday, March 19, 2024
Work Session	Wrap up		Tuesday, March 26, 2024
Public Hearing	Hearing		Thursday, March 28, 2024
- Tax Levy			
Rudget Adaption	Adontion		Thursday April 25 2021

Budget Adoption Adoption

Thursday, April 25, 2024

